22 March 1977

PRM 11, Task 2
Working Group Discussion
24 March 1977 -- 1400 hours
Room 6 E 0708

The Collection Guidance and Requirements Process

1.   The collection guidance and requirements process
is supposed to do three things:

--   focus collection tasking officially

--   serve as a basis for performance evaluation

--   serve as a basis for programming

How well, in general, is it perceived to work?

2.   Is the requirements mechanism responsive specifi-
cally to the needs of the Department of Defense?

--   Are tactical requirements given adequate con-
      sideration in the development of national
      collection systems?

--   Where are the major impediments to the rapid free
      flow of requirements from the field?

3.   Are the collection requirements mechanisms adequately
responsive to departments and agencies other than Defense;
particularly with respect to non-NFIB agencies such as NRC,
ACDA, and Commerce?

4.   Do the current DCI collection committee mechanisms
impede or facilitate the development of requirements?

--   Are they representative of community interests and
      responsive to the full range of needs?

--   Are criticisms of the requirements process funda-
      mental to that activity or traceable to collection
      limitations?

-- Can the requirements system function adequately
during crisis or in war-time?

-- What are the organizational alternatives to the
present system?

5. Is the process of assessing satisfaction of
requirements (adequacy and cost) effective?

6. How well or poorly does the system exploit the
information gathering potential of government departments
operating overseas whose "information gatherers" are not
seen as intelligence elements, e.g., Foreign Service,
Treasury attaches, Commerce attaches, etc.

7. Congressional committees have directed much
critical questioning toward the requirements process and
understand it poorly. Many inside intelligence do not
understand it adequately. Why is this so and what might be
done to alleviate the problem?

8. Is the Community knowledgeable about and sympathetic
toward the efforts of ICS/OPP to build a comprehensive
planning system that also embraces the requirements process?